

Effects-Based Operations

The combination of task, purpose, and commander's intent (purpose, method/key tasks, and end state) has been the doctrinal engine that has driven friendly action on the battlefield; however, among operators and planners, a clear description of the effects a commander wants to achieve seems to be gaining favor over the current doctrinal formula as a guide to unit operations. In "Effects-Based Decisions and Actions," Major General James M. Dubik argues that an effects-based commander's intent embeds the commander's intent throughout the order in ways current doctrine does not. In "The New DOCC," General Burwell B. Bell and his co-authors describe how III Corps transformed its deep operations coordination cell to better plan and coordinate deep operations.